



**Minutes of the Open Session of the
El Camino Hospital Board of Directors
Wednesday, June 14, 2023**

El Camino Hospital | 2500 Grant Road Mountain View, CA 94040 | Sobrato Boardroom 1

Board Members Present

Bob Rebitzer, Chair
Lanhee Chen, JD, PhD
(joined at 5:49 pm)
Julie Kliger, MPA, BS
Julia E. Miller,
 Secretary/Treasurer
Jack Po, MD, Ph.D., Vice-Chair
Carol A. Somersille, MD
George O. Ting, MD
Don Watters**
John Zoglin

Others Present

Dan Woods, CEO
Mark Adams, MD, CMO
Holly Beeman, MD, CQO
Carlos Bohorquez, CFO
Omar Chughtai, CGO
Shahab Dadjou, President, ECHMN
Ken King, CAO
Andreu Reall, VP of Strategy**
Cheryl Reinking, CNO
Diane Wigglesworth,

***via teleconference*

Others Present (cont.)

Deb Muro, CIO**
Mary Rotunno, General Counsel**
Vineeta Hiranandani, VP of
 Marketing and Communications**
Tracy Fowler, Director,
 Governance Services
Stephanie Iljin, Manager,
 Administration
Brian Richards, Information
 Technology

Board Members Absent

Peter Fung, MD

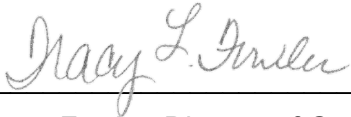
Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 5:39 p.m. by Chair Bob Rebitzer. Directors Chen and Fung were absent at time of roll call. Chair Rebitzer reviewed the logistics for the meeting. A quorum was present.	The meeting was called to order at 5:39 p.m.
2. AB2449 REMOTE PARTICIPATION	Chair Rebitzer asked the Board for declarations of AB2449 request for approval. None were noted.	
3. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Chair Rebitzer asked the Board for declarations of conflict of interest with any items on the agenda. None were reported.	
4. PUBLIC COMMUNICATION	Chair Rebitzer invited the members of the public to address the Board, and no comments were made.	
5. RECOGNITION OF ECH BOARD MEMBER JULIE KLIGER	Chair Rebitzer recognized that it was the last meeting for Director Julie Kliger. He acknowledged her transformative leadership, her valuable strategic direction and oversight, and her advocacy for nurses and patients. Her commitment to the values and mission of our hospital has positively influenced the quality of care we provide, shaping our institution in lasting ways. Director Kliger was acknowledged with a standing ovation and a floral arrangement.	
6. QUALITY COMMITTEE REPORT	Dr. Beeman shared a report on Quality Committee activities, including improvements in C.diff prevention, continued focus on non-ventilator pneumonia and sepsis mortality rates. Discussion with the board included, but was not limited to, leadership engagement and positive reinforcement in changing culture and focusing on HAC index.	

<p>7. ADJOURN TO CLOSED SESSION</p>	<p>Motion to adjourn to closed session at 5:49 p.m. pursuant to <i>Health and Safety Code Section 32106(b)</i> for reports and discussion involving healthcare facility trade secrets for discussion of Enterprise Risk Management, Los Gatos Campus Development, FY24 Operating and Capital Budget, FY24 Strategic Goal, and potential acquisitions; and <i>Gov't Code Section 54957.2</i> for approval of the minutes of the Closed Session of the Hospital Board (5/10/2023); and deliberations concerning reports on Medical Staff quality assurance matters (Medical Staff Credentialing & Privileges Report).</p> <p>Motion: to adjourn to closed session at 5:49 p.m.</p> <p>Movant: Somersille Second: Watters Ayes: Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Chen, Fung Recused: None</p>	<p><i>Adjourned to closed session at 5:49 p.m.</i></p>
<p>8. AGENDA ITEM 19: RECONVENE OPEN SESSION/ REPORT OUT</p>	<p>The open session was reconvened at 7:13 p.m. by Chair Rebitzer. Agenda Items 8-14 were addressed in closed session.</p> <p>During the closed session, the El Camino Hospital Board of Directors approved the minutes of the Closed Session of the Hospital Board (5/10/2023), and the Credentials and Privileges Report, as reviewed and recommended for approval by the Quality, Patient Care and Experience Committee by a unanimous vote of all Directors present (Directors Chen, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, and Zoglin).</p>	
<p>9. AGENDA ITEM 20: FY24 OPERATING AND CAPITAL BUDGET</p>	<p>Mr. Borhorquez gave an overview of the key points of the FY24 Operating and Capital Budget. Chair Rebitzer asked if any member of the Board or the public wished to discuss further.</p> <p>Motion: to approve the FY24 Operating and Capital Budget</p> <p>Movant: Po Second: Ting Ayes: Chen, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None</p>	<p><i>FY24 Operating and Capital Budget was approved.</i></p>
<p>10. AGENDA ITEM 21: FY24 ORGANIZATIONAL PERFORMANCE GOALS</p>	<p>Chair Rebitzer asked for a motion to approve the FY24 Organizational Performance Goals.</p> <p>Motion: to approve the FY24 Organizational Performance Goals</p>	<p><i>FY24 Organizational Performance Goals were approved.</i></p>

	<p>Movant: Chen Second: Watters Ayes: Chen, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None</p>	
<p>11. AGENDA ITEM 22: CEO REPORT</p>	<p>Dan Woods presented the CEO report, presented by Dan, covered a range of topics. Mr. Borhorquez was recognized as one of the top CFOs in healthcare by Becker's Healthcare. The Employee Voice and Physician Survey was launched and completed with 83% participation by employees and 44% participation by physicians. The results of the survey were being analyzed and would be provided at a later date. Mr. Woods also acknowledged the Nurses Week and Hospital Week celebrations. An update was provided on the negotiations with the California Nurses Association, describing the ongoing discussions as amicable. El Camino Hospital sponsored and participated in a behavioral health conference, and there was praise for the leadership role of nursing at El Camino displayed during the event. The report concluded with an update on the Aspire program, which is focused on preventing teenage suicide.</p>	
<p>12. AGENDA ITEM 23: CONSENT CALENDAR</p>	<p>Chair Rebitzer asked if any member of the Board wished to raise an item from the consent calendar for discussion. Director Zoglin asked to discuss e and h. Discussion on these items included physician recruitment and static goals for the committees. No items were removed and a motion was made to approve the full consent calendar.</p> <p>Motion: to approve the consent calendar to include:</p> <ul style="list-style-type: none"> a. Minutes of the Open Session of the Hospital Board (5/10/2023) b. Enterprise Medical Director Rehabilitation Services c. Anesthesia Services Agreement d. Radiation Oncology Recruitment Agreement e. Medical Staff Development Plan f. FY24 Implementation Strategy Report and Community Benefit Plan g. FY24 Master Calendar h. FY24 Committee Goals i. FY24 Committee Pacing Plans j. FY24 Committee and Liaisons Appointments k. Committee Charter Updates l. Global Equity Managers m. Policies, Plans, and Scope of Services <p>Movant: Miller Second: Po Ayes: Chen, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None</p>	<p><i>The consent calendar was approved</i></p>

	Absent: Fung Recused: None	
13. AGENDA ITEM 25: BOARD COMMENTS	Final board comments included compliments on the agenda management, the efficiency of reading the materials in advance and the progress on the strategic plan.	
14. AGENDA ITEM 18: ADJOURNMENT	Motion: To adjourn at 7:37 p.m. Movant: Miller Second: Po Ayes: Chen, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Fung Recused: None	<i>The meeting adjourned at 7:37 p.m.</i>

Attest as to the approval of the preceding minutes by the Board of Directors of El Camino Hospital:



Tracy Fowler, Director of Governance Services