



**Minutes of the Open Session of the
El Camino Hospital Board of Directors
Wednesday, November 09, 2022**

Pursuant to Government code section 54953(e)(1), El Camino Health did not provide a physical location to the public for this meeting. Instead, the public was invited to join the open session meeting via teleconference.

Board Members Present

Bob Rebitzer, Chair
Lanhee Chen, JD, PhD**
Peter Fung, MD
Julie Kliger, MPA, BS **
Julia E. Miller,
Secretary/Treasurer
Carol A. Somersille, MD
George O. Ting, MD
Don Watters
John Zoglin

Board Members Absent

Jack Po, MD, Ph.D., Vice-Chair*

Others Present

Dan Woods, CEO
Carlos Bohorquez, CFO
Deanna Dudley, CHRO
Meenesh Bhimani, MD, COO
Holly Beeman, MD, CQO
Cheryl Reinking, CNO
Andreu Reall, VP Strategy
Mary Rotunno, General Counsel
Omar Chughtai, VP Operations
Shahab Dadjou, Interim President,
El Camino Health Medical
Network**

**via telepresence

Others Present (cont.)

Vineeta Hiranandani, VP Marketing
and Communication**
Prithvi Legha, MD, Mountain View
Chief of Staff
Mark Adams, MD, Chief Medical
Officer
Ken King, Chief Administrative
Services Officer
Tracy Fowler, Director,
Governance
Stephanie Iljin, Manager,
Administration
Brian Richards, Information
Technology
Erica Osborne, Principal, Via
Healthcare Consulting **
Marianne Vicencio, Via **

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 5:31 p.m. by Chair Bob Rebitzer. Chair Rebitzer reviewed the logistics for the meeting. A quorum was present pursuant to State of California Executive Orders N-25-20 dated March 12, 2020, and N-29-20 dated March 18, 2020.	Meeting called to order at 5:31 p.m.
2. POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Chair Rebitzer asked the Board for declarations of conflict of interest with any items on the agenda. None were reported.	
3. PUBLIC COMMUNICATION	Chair Rebitzer invited the members of the public to address the Board, and no comments were made.	
4. MEDICAL STAFF REPORT	Dr. Legha provided the medical staff report. He explained the urgency of revisiting the Enterprise Anesthesia Services Agreement and importance of acting quickly to prevent the loss of key providers. He requested that the ECH Board support the anesthesia group.	
5. QUARTERLY QUALITY COMMITTEE REPORT	Carol Somersille, MD reported that the quality committee is in the process of recruiting one or two new members. She also stated the committee will assess the Likelihood to Recommend (LTR) metric to determine if it is a suitable measure of quality for ECH, and if targets are appropriate. Holly Beeman, MD, informed the group of the performance improvement (PI) process used by the quality department to enhance patient safety and experience. Dr. Beeman described the steps followed and PI tools used and stressed the	Possible follow-up: Turn-around-times and emergency department throughput to be addressed

	<p>importance of incorporating both external benchmarks and internal trends, into analyses.</p> <p>A spirited conversation followed where questions were asked which Dr. Beeman answered. Chair Rebitzer congratulated Dr. Beeman and Dr. Sommerville for presenting a report that fully engaged the board and stimulated robust discussion.</p>	<p>by the quality committee.</p> <p>Increase focus and rigor around the use of control limits.</p>
6. ADJOURN TO CLOSED SESSION	<p>Motion to adjourn to closed session at 6:09 p.m. pursuant to <i>Gov't Code Section 54957.2</i> for approval of the minutes of the Closed Session of the Hospital Board (10/12/2022); pursuant to <i>Health and Safety Code Section 32155</i> for a report of the Medical Staff; deliberations concerning reports on Medical Staff quality assurance matters: (Medical Staff Credentialing & Privileges Report); pursuant to <i>Health and Safety code Section 32106(b)</i> for a report and discussion involving health care facility trade secrets: (Strategic Plan Progress Update, Quarterly Finance and Managed Care Strategic Update, and Physicians Services Agreement); pursuant to <i>Gov't Code Section 54957(b) and 54956.9(d)</i> for discussion and report on personnel matters and conference with Legal Counsel (CEO Report); pursuant to <i>Gov't Code Section 54957(b)</i> for discussion and report on personnel performance matters – Senior Management (Executive Session).</p> <p>Motion: to adjourn to closed session at 6:09 p.m.</p> <p>Movant: Ting Second: Watters Ayes: Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Po Recused: None</p>	<p>Adjourned to closed session at 6:09 p.m.</p>
7. AGENDA ITEM 15: RECONVENE OPEN SESSION/ REPORT OUT	<p>Open Session was reconvened at 7:20 p.m. by Chair Rebitzer. Agenda Items 7-14 were addressed in closed session.</p> <p>During the closed session, the El Camino Hospital Board of Directors approved the minutes of the Closed Session of the Hospital Board (10/12/2022), and the Credentials and Privileges Report, by a unanimous vote of all Directors present (Directors Chen, Fung, Kliger, Miller, Rebitzer, Somersille, Ting, Watters, and Zoglin). Director Po was absent.</p>	
8. AGENDA ITEM 16: CONSENT CALENDAR ITEMS	<p>Chair Rebitzer asked if any member of the Board or the public wished to remove an item from the consent calendar for discussion.</p> <p>Director Miller asked to remove item 16e. Capital Project Request – Mountain View Imaging Equipment Replacement and Expansion, expressing concerns regarding the request memo, the bid process, and the costs involved. The group engaged in a discussion in which Ken King, Chief Administrative Services Officer, addressed concerns and answered questions.</p> <p>Motion: to approve the consent calendar to include:</p>	<p>Consent calendar approved</p>

	<p>a. Continuation of Resolution 2021-10 of the Board of Directors Making Findings and Determinations Under AB 361 for Teleconference Meetings</p> <p>b. Minutes of the Open Session of the Hospital Board (10/12//2022)</p> <p>c. Physicians Services Agreement</p> <p>The following was reviewed and recommended for approval by the Medical Executive Committee:</p> <p>d. Policies, Plans, and Scope of Services</p> <p>Reviewed and Recommended for Approval by the Finance Committee:</p> <p>e. Capital Project Request – MV Imaging Equipment Replacement and Expansion</p> <p>Movant: Miller Second: Waters Ayes: Chen, Fung, Klinger, Miller, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Po Recused: None</p>	
<p>9. AGENDA ITEM 17: CEO REPORT</p>	<p>8:02 - Mr. Woods provided a brief CEO report including the following highlights:</p> <ul style="list-style-type: none"> • Paulomi Bhalla, MD, fellowship-trained neurocritical care Physician has been hired to serve as a Neurohospitalist and medical director of the Peter C. Fung, MD Stroke Center. • The South Asian Heart Center engaged 421 participants in screening, education, and coaching programs to prevent heart disease and diabetes and completed 833 consultations and coaching sessions. • ECH received repeat designation of Most Wired – Level 9 both Acute and Ambulatory Care (El Camino Hospital and Clinics). • Recognition for the great work accomplished by ECH Nursing. ECH is one of only 600 Magnet hospitals in the US and ECH nurse leaders have been accepted to speak at various Magnet events. • Philanthropy reported that by September they had realized 47% of the fiscal year targeted donations 	
<p>10. AGENDA ITEM 18: BOARD COMMENTS</p>	<p>John Zoglin reported on his recent trip to the Becker's annual conference. He will provide a summary of the conference learnings in the next board packet.</p> <p>Director Ting commented on the importance of physician-led quality initiatives and asked that the board support them.</p> <p>Don Watters reported on his personal experience with ECH's value proposition. He reported that his wife had an exceptional patient experience at ECH while undergoing an unplanned surgery. He thanked the board and the organization.</p>	<p>Follow-up:</p> <p>John Zoglin provide summary of Becker's conference in the next board packet.</p>

	<p>Director Miller received an email from the public complimenting "Ketul" who runs the pharmacy for exceptional service.</p> <p>Board education opportunities are currently being compiled and will be communicated to the board soon.</p>	
11. AGENDA ITEM 19: ADJOURNMENT	<p>Motion: to adjourn at 8:12 p.m.</p> <p>Movant: Miller Second: Watters Ayes: Chen, Fung, Kliger, Miller, Rebitzer, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Po Recused: None</p>	<p>Meeting adjourned at 8:12 p.m.</p>

Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Hospital:

DocuSigned by:

Bob Rebitzer

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Bob Rebitzer
Chair, ECH Board of Directors

Julia E Miller

Julia E. Miller
Secretary, ECH Board of Directors

Prepared by: Marianne Vicencio, Via Healthcare Consulting