



**Minutes of the Open Session of the
El Camino Hospital Board of Directors
Wednesday, March 10, 2021**

Pursuant to State of California Executive Order N-29-20 dated March 18, 2020, El Camino Health did not provide a physical location for this meeting. Instead, the public was invited to join the open session meeting via teleconference.

<u>Board Members Present</u>	<u>Board Members Absent</u>	<u>Members Excused</u>
Lanhee Chen, Chair** Peter C. Fung, MD** Julie Kliger** Julia E. Miller, Secretary/Treasurer** Jack Po, MD, PhD** Bob Rebitzer** George O. Ting, MD** Carol A. Somersille, MD** John Zoglin, Vice Chair**	None **via teleconference	None

Agenda Item	Comments/Discussion	Approvals/ Action
1. CALL TO ORDER/ ROLL CALL	The open session meeting of the Board of Directors of El Camino Hospital (the “Board”) was called to order at 5:30pm by Chair Chen. A verbal roll call was taken. All Board members were present at roll call. All members participated via videoconference pursuant to Santa Clara County’s shelter in place order. Chair Chen reviewed the logistics for the meeting. A quorum was present pursuant to State of California Executive Orders N-25-20 dated March 12, 2020 and N-29-20 dated March 18, 2020.	
2. POTENTIAL CONFLICTS OF INTEREST DISCLOSURES	Chair Chen asked if any Board members may have a conflict of interest with any of the items on the agenda. No conflicts were noted.	
3. PUBLIC COMMUNICATION	None.	
4. QUALITY COMMITTEE REPORT	<p>Director Kliger, Quality Committee Chair, provided an overview of the discussion at the March 1, 2021 Quality Committee meeting, noting that the mortality index is up, sepsis is trending up and the Quality Committee asked for time to dig deeper at a future meeting on these issues. She also noted that the C-Section rate is not favorable. She also reported that surgical site infections, other hospital acquired infections (HAQI), serious safety events, and blood utilization trends are favorable. Director Kliger further noted that, for CY2020, ECH would not be subject to a CMS penalty for HAQI.</p> <p>She also reported that the Quality Committee is maturing – utilizing the consent calendar more and thus carving out time for discussion. Finally, she commented that the Committee would like to spend time discussing Profession Practice Evaluation and how it can enhance Board level dialogue regarding quality activities</p> <p>Mark Adams, MD, CMO, reported that management is investigating COVID-19 patients and have learned that this is one of the main drivers of a spike in readmissions as their rate of readmission is higher than the rest of the patient population. However, he also reported that the mortality rate for COVID-19 patients is lower than the rest of the patient population, so they are not driving the increase in ECH’s mortality index. There does appear to</p>	

	<p>be a trend of patients seeking care later in some disease states, particularly sepsis, which may be driving the mortality index.</p> <p>In response to Director Miller’s questions, Dr. Adams commented that ECH has a sepsis manager with a team and that COVID-19 and that rate of sepsis are related in that COVID-19 patients’ mortality is attributed to sepsis or pulmonary failure or both.</p> <p>In response to Director Rebitzer’s question, Dr. Adams noted that management is exploring the unintended consequences of patients deferring care.</p>	
<p>5. ADJOURN TO CLOSED SESSION</p>	<p>Before taking a motion to adjourn to closed session, Board Chair Chen commended Bruce Harrison, departing President, Silicon Valley Medical Development, LLC; and Cindy Murphy, departing Director, Governance Service, and thanked them for their service to ECH. Dan Woods, CEO, introduced Vince Manoogian, incoming interim President, Silicon Valley Medical Development, LLC.</p> <p>Motion: To adjourn to closed session at 5:50pm pursuant to <i>Gov’t Code Section 54957.2</i> for approval of the Minutes of the Closed Session of the Hospital Board Meeting (02/10/2021); pursuant to <i>Health and Safety Code Section 32155</i> for a report of the Medical Staff; deliberations concerning reports on Medical Staff quality assurance matters: Quality Committee Report (Medical Staff Credentials and Privileges Report, Quality Council Minutes); pursuant to <i>Health and Safety Code Section 32155</i> for a report of the Medical Staff; deliberations concerning reports on Medical Staff quality assurance matters: Medical Staff Report; pursuant to <i>Health and Safety Code Section 32106(b)</i> for a report and discussion involving health care facility trade secrets: Strategic Planning Update; pursuant to <i>Gov’t Code Section 54956.9(d)(2)</i> – conference with legal counsel – pending or threatened litigation and <i>Gov’t Code Section 54957</i> and <i>54957.6</i> for a discussion and report on personnel matters: CEO Report on Legal Services and Personnel Matters; and pursuant to <i>Gov’t Code Section 54957</i> for discussion and report on personnel performance matters – Senior Management: Executive Session.</p> <p>Movant: Miller Second: Kliger Ayes: Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Zoglin Noes: None Abstentions: None Absent: None Recused: None</p>	<p><i>Adjourned to closed session at 5:50pm</i></p>
<p>6. AGENDA ITEM 12: RECONVENE OPEN SESSION/ REPORT OUT</p>	<p>Open session was reconvened at 8:05pm by Chair Chen. Agenda Items 6-11 were addressed in closed session.</p> <p>During the closed session, the Board approved the Minutes of the Closed Session of the Hospital Board Meeting (02/10/2020), Quality Committee Report, including the Medical Staff Credentials and Privileges Report and the Quality Council Minutes, and the Medical Staff Report by a unanimous vote in favor of all members present and participating in the meeting (Directors Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, Ting, and Zoglin).</p>	

<p>7. AGENDA ITEM 13: CONSENT CALENDAR</p>	<p>Chair Chen asked if any member of the Board or the public wished to remove an item from the consent calendar. No items were removed.</p> <p>Motion: To approve the consent calendar: Minutes of the Open Session of the Hospital Board Meeting (02/10/2021); PBX Operator Scope of Service; Enterprise Mental Health and Addiction Aspire Program Physician Psychiatric Contract with ECMA; Medical Staff Report; and for information: Education: Medical Staff Office Function; FY21 Period 7 Financials.</p> <p>Movant: Ting Second: Miller Ayes: Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Zoglin Noes: None Abstentions: None Absent: None Recused: None</p>	<p><i>Consent calendar approved</i></p>
<p>8. AGENDA ITEM 14: CEO REPORT</p>	<p>Dan Woods, CEO, reported ECH has administered over 25,000 COVID-19 tests, administered over 1000 COVID-19 complete vaccinations to physicians, vaccinated all ECH employees who wish to be vaccinated (84%), and administered 18,000 doses to members of the public through ECH's community clinics. He also commented that ECH has a "stand-by" list for extra vaccine doses at days end.</p> <p>Mr. Woods also announced the hiring of Dr. Nathan a new Medical Director for Behavioral Health Services. He also described new programs for employees in leadership training and equity, diversity and inclusion. Mr. Woods also announced Norma's Literary Luncheon, a virtual philanthropic event and the return of the volunteers to service.</p> <p>Director Zoglin requested additional information on the level of CONCERN's virtual visits pre-pandemic.</p> <p>In response to Director Rebitzer's question, Dr. Adams and Kathryn Fisk, CHRO, reported that the organization is continuing to make efforts to vaccinate all employees and confirm whether some may have received vaccine elsewhere.</p> <p>Mr. Woods also addressed Director Miller's questions about vaccine supply, noting that ECH has agreed to terms with Blue Shield.</p>	
<p>9. AGENDA ITEM 15: BOARD COMMENTS</p>	<p>None.</p>	
<p>10. AGENDA ITEM 16: ADJOURNMENT</p>	<p>Motion: To adjourn at 8:18pm.</p> <p>Movant: Ting Second: Miller Ayes: Chen, Fung, Kliger, Miller, Po, Rebitzer, Somersille, Ting, Zoglin Noes: None Abstentions: None</p>	<p><i>Meeting adjourned at 8:18pm</i></p>

	Absent: None Recused: None	
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Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Hospital:



Lanhee Chen
Chair, ECH Board of Directors



Julia E. Miller
Secretary, ECH Board of Directors

Prepared by: Cindy Murphy, Director of Governance Services