

SPECIAL AGENDA COMPLIANCE AND AUDIT COMMITTEE MEETING OF THE EL CAMINO HOSPITAL BOARD

Thursday, January 23, 2020 - 5:00 pm

El Camino Hospital, Conference Room A&B (ground floor) 2500 Grant Road, Mountain View, CA 94040

Bob Rebitzer will be participating via teleconference from Manatt Phelps Offices, One Embarcadero Center, 29th Fl., San Francisco, CA 94111

PURPOSE: To advise and assist the El Camino Hospital (ECH) Hospital Board of Directors ("Board") in its exercise of oversight of Corporate Compliance, Privacy, Internal and External Audit, Enterprise Risk Management, and Information Technology (IT) Security. The Committee will accomplish this by monitoring the compliance policies, controls, and processes of the organization and the engagement, independence, and performance of the internal auditor and external auditor. The Committee assists the Board in oversight of any regulatory audit and in assuring the organizational integrity of ECH in a manner consistent with its mission and purpose.

	AGENDA ITEM	PRESENTED BY		ESTIMATED TIMES
1.	CALL TO ORDER/ROLL CALL	Sharon Anolik Shakked, Chair		5:00 - 5:01
2.	POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Sharon Anolik Shakked, Chair		5:01 - 5:02
3.	 PUBLIC COMMUNICATION a. Oral Comments This opportunity is provided for persons in the audience to make a brief statement, not to exceed three (3) minutes on issues or concerns not covered by the agenda. b. Written Correspondence 	Sharon Anolik Shakked, Chair		information 5:02 – 5:05
4.	 CONSENT CALENDAR Any Committee Member or member of the public may remove an item for discussion before a motion is made. Approval a. <u>Minutes of the Open Session of the CAC Meeting (11/21/2019)</u> Information b. <u>Status of FY20 Committee Goals</u>	Sharon Anolik Shakked, Chair	public comment	motion required 5:05 – 5:10
5.	REPORT ON BOARD ACTIONS ATTACHMENT 5	Board Members		information 5:10 – 5:15
6.	KPIs, SCORECARD, AND TRENDS <u>ATTACHMENT 6</u>	Diane Wigglesworth, Sr. Director, Corporate Compliance		information 5:15 – 5:25
7.	ADJOURN TO CLOSED SESSION	Sharon Anolik Shakked, Chair		motion required 5:25–5:26
8.	POTENTIAL CONFLICT OF INTEREST DISCLOSURES	Sharon Anolik Shakked, Chair		5:26 - 5:27
9.	 CONSENT CALENDAR Any Committee Member or member of the public may remove an item for discussion before a motion is made. Approval Gov't Code Section 54957.2: a. Minutes of the Closed Session of the CAC Meeting (11/21/2019) 	Sharon Anolik Shakked, Chair		motion required 5:27 – 5:35

A copy of the agenda for the Special Committee Meeting will be posted and distributed at least twenty-four (24) hours prior to the meeting. In observance of the Americans with Disabilities Act, please notify us at (650) 988-7504 prior to the meeting so that we may provide the agenda in alternative formats or make disability-related modifications and accommodations.

	AGENDA ITEM	PRESENTED BY	ESTIMATED TIMES
	 Information Gov't Code Section 54956.9(d)(2) – conference with legal counsel – pending or threatened litigation: b. Activity Log November 2019 c. Activity Log December 2019 d. Internal Audit Work Plan e. Committee Pacing Plan 		
10.	 Gov't Code Section 54956.9(d)(2) – conference with legal counsel – pending or threatened litigation: FY 19 Physician Payment Report 	Mark Adams, CMO; Diane Wigglesworth, Sr. Director, Corporate Compliance; Priya Shah, Assistant General Counsel	possible motion 5:35 – 5:45
11.	 Gov't Code Section 54956.9(d)(2) – conference with legal counsel – pending or threatened litigation: Enterprise Risk Management 	Jim Griffith, COO; Priya Shah, Assistant General Counsel	information 5:45 – 5:55
12.	 Gov't Code Section 54956.9(d)(2) – conference with legal counsel – pending or threatened litigation: OIG Work Plan and Management Response 	Diane Wigglesworth, Sr. Director, Corporate Compliance; Priya Shah, Assistant General Counsel	information 5:55 – 6:05
13.	 Gov't Code Section 54956.9(d)(2) – conference with legal counsel – pending or threatened litigation: Report on Internal Audit Activity 	Diane Wigglesworth, Sr. Director, Corporate Compliance; Priya Shah, Assistant General Counsel	discussion 6:05 – 6:20
14.	 Gov't Code Section 54956.9(d)(2) – conference with legal counsel – pending or threatened litigation: IT Security Discussion 	Deb Muro, CIO; Brian Kreitzer, CISO; John Gomez, Sensato; Priya Shah, Assistant General Counsel	discussion 6:20 – 6:50
15.	<i>Gov't Code Sections 54957</i> for report and discussion on personnel matters – Senior Management: - Executive Session	Sharon Anolik Shakked, Chair	discussion 6:50 – 6:57
16.	ADJOURN TO OPEN SESSION	Sharon Anolik Shakked, Chair	motion required 6:57 – 6:58
17.	RECONVENE OPEN SESSION/ REPORT OUT To report any required disclosures regarding permissible actions taken during Closed Session.	Sharon Anolik Shakked, Chair	information 6:58 – 6:59
18.	ADJOURNMENT	Sharon Anolik Shakked, Chair	motion required 6:59 – 7:00

Upcoming Meetings:

Regular Meetings: March 19, 2020; May 21, 2020

Education Sessions: April 22, 2020



Minutes of the Open Session of the Compliance and Audit Committee of the El Camino Hospital Board of Directors Thursday, November 21, 2019 El Camino Hospital | Conference Room E 2500 Grant Road, Mountain View, CA 94040

	<u>Members Present</u> Sharon Anolik Shakked, Lica Hartman Bob Rebitzer, Vice Chair Christine Sublett		
Ag	enda Item	Comments/Discussion	Approvals/ Action
1.	CALL TO ORDER/ ROLL CALL	The open session meeting of the Compliance and Audit Committee of El Camino Hospital ("the Committee") was called to order at 5:00pm by Chair Anolik Shakked. A verbal roll call was taken. Chair Anolik Shakked participated via video conference. Mr. Watters was absent. All other Committee members were present at roll call.	Called to order at 5:00pm
2.	POTENTIAL CONFLICT OF INTEREST	Chair Anolik Shakked asked if any Committee members had a conflict of interest with any of the items on the agenda. No conflicts were reported.	
3.	PUBLIC COMMUNICATION	None.	
4.	CONSENT CALENDAR	 Chair Anolik Shakked asked if any member of the Committee or the public wished to remove an item from the consent calendar. No items were removed. Motion: To approve the consent calendar: Minutes of the Open Session of the Compliance and Audit Committee Meeting (9/26/2019); for information: Status of FY20 Committee Goals. Movant: Sublett Second: Hartman Ayes: Anolik Shakked, Hartman, Rebitzer, Sublett Noes: None Abstentions: None Absent: Watters Recused: None 	Consent Calendar approved
5.	REPORT ON BOARD ACTIONS	Cindy Murphy, Director of Governance Services, reported that the Board Action Plan described in the report was developed by the Governance Committee as a result of the Board's annual self-assessment and approved by the Board on November 6, 2019.	
6.	DASHBOARD REPORTING	Diane Wigglesworth, Sr. Director Corporate Compliance, reviewed three alternative proposed dashboard reporting options with the Committee as well as the current version (#4). After discussion, the Committee opted to adopt #3 (bar graph) and keep # 4 (trend lines) and the KPI scorecard. The Committee also requested the following: (1) that #4 be presented with a quarterly view of the data, (2) definitions for each category be added to #3, (3) narratives be added to explain whether change is significant, and (4) consider adding "control" lines to #4. Chair Anolik-Shakked requested that for future meetings more time be allowed on the agenda for discussion of the KPIs, Scorecard and trends.	

Ms. Wigglesworth reported that there continues to be a small trend up of

7.

KPIs, SCORECARD,

IN	ovember 21, 2019 Page 2		
	AND TRENDS	items investigated or reported. She also noted that there was an IT Security incident reported and addressed.	
8.	ADJOURN TO CLOSED SESSION	Motion: To adjourn to closed session at 5:20pm. Movant: Rebitzer Second: Hartman Ayes: Anolik Shakked, Hartman, Rebitzer, Sublett Noes: None Abstentions: None Absent: Watters Recused: None	Adjourned to closed session at 5:20pm
9.	AGENDA ITEM 18: RECONVENE OPEN SESSION/ REPORT OUT	Open session was reconvened at 7:02pm. Agenda items 8-15 were discussed in closed session. During the closed session, the Committee approved the Minutes of the Closed Session of the Compliance and Audit Committee Meeting (9/26/2019) by a unanimous vote of all members present (Anolik Shakked, Hartman, Rebitzer, Sublett). Mr. Watters was absent.	Open session reconvened at 7:02pm
10.	AGENDA ITEM 19: ADJOURNMENT	Motion: To adjourn at 7:03pm. Movant: Sublett Second: Hartman Ayes: Anolik Shakked, Hartman, Rebitzer, Sublett Noes: None Abstentions: None Absent: Watters Recused: None	Meeting adjourned at 7:03pm

Attest as to the approval of the foregoing minutes by the Compliance and Audit Committee of El Camino Hospital:

Sharon Anolik Shakked Chair, Compliance and Audit Committee



FY20 COMMITTEE GOALS

Compliance and Audit Committee

PURPOSE

The purpose of the Compliance and Audit Committee (the "<u>Committee</u>") is to advise and assist the El Camino Hospital (ECH) Hospital Board of Directors ("<u>Board</u>") in its exercise of oversight of Corporate Compliance, Privacy, Internal and External Audit, Enterprise Risk Management, and Information Technology (IT) Security. The Committee will accomplish this by monitoring the compliance policies, controls, and processes of the organization and the engagement, independence, and performance of the internal auditor and external auditor. The Committee assists the Board in oversight of any regulatory audit and in assuring the organizational integrity of ECH in a manner consistent with its mission and purpose.

<u>STAFF</u>: **Diane Wigglesworth**, Sr. Director, Corporate Compliance (Executive Sponsor)

The Sr. Director, Corporate Compliance shall serve as the primary staff to support the Committee and is responsible for drafting the Committee meeting agenda for the Committee Chair's consideration. Additional members of the Executive Team or outside consultants may participate in the meetings upon the recommendation of the Executive Sponsor and at the discretion of the Committee Chair.

GOALS		TIMELINE	METRICS
1.	Review reporting from the new compliance program incident management tool and assess if the level of detail is sufficient for the committee's oversight.	Q2 FY20	Committee reviews and provides recommendations to the Compliance Officer – presented on 11/21/19
2.	Review the hospital's assessment of the impact and any action plan, if applicable, of the 2020 California Consumer Privacy Act on Hospital operations.	Q2 FY20	Committee reviews and provides recommendations to the Compliance Officer – presented on 11/21/19
3.	Review the results and mitigation action plan of a privacy and security risk assessment of SVMD.	Q3 FY20	Committee reviews and provides recommendations to the Compliance Officer - paced for 3/19/20 meeting
4.	Review ECH's IT Security Strategic Plan.	Q4 FY20	Committee reviews and provides recommendations to CIO - paced for 5/21/20 meeting

SUBMITTED BY:

Chair: Sharon Anolik Shakked **Executive Sponsor**: Diane Wigglesworth

Approved by the ECH Board of Directors 6/12/2019



EL CAMINO HOSPITAL BOARD OF DIRECTORS COMMITTEE MEETING COVER MEMO

To:Compliance and Audit CommitteeFrom:Cindy Murphy, Director of Governance ServicesDate:January 23, 2020Subject:Report on Board Actions

Purpose:

To keep the Committee informed with regards to actions taken by the El Camino Hospital and El Camino Healthcare District Boards.

Summary:

- 1. <u>Situation</u>: It is important to keep the Committees informed about Board activity to provide context for Committee work. The list below is not meant to be exhaustive, but includes agenda items the Board voted on that are most likely to be of interest to or pertinent to the work of El Camino Hospital's Board Advisory Committees.
- 2. <u>Authority</u>: This is being brought to the Committees at the request of the Board and the Committees.
- **3.** <u>Background</u>: Since the last Compliance and Audit Committee meeting, the Hospital Board has met twice and the District Board has met once. In addition, since the Board has delegated certain authority to the Compliance and Audit Committee, the Finance Committee and the Executive Compensation Committee those approvals are also noted in this report.

A. <u>ECH Board Actions</u>:

December 11, 2019

- Approved FY20 Periods 3 & 4 Financials
- Approved Revised SVMD, LLC Operating Agreement
- Approved Letters of Rebuttable Presumption of Reasonableness
- Approved Telepsych Services Agreement

December 16, 2019

Approved Revised Resolution 2019-12 Authorizing Forward Starting Interest Rate Hedge

B. <u>ECHD Board Actions</u>: December 11, 2019

- Approved Revised Community Benefit Policy

C. <u>Finance Committee Actions</u>: November 25, 2019

- Approved LPCH NICU PT/OT Professional Service Agreement
- Approved LPCH Neonatologist Agreement
- D. <u>Compliance and Audit Committee</u>: None since last report.

E. <u>Executive Compensation Committee Actions</u>: None since last report.

- 4. <u>Assessment</u>: N/A
- 5. <u>Other Reviews</u>: N/A
- 6. <u>Outcomes</u>: N/A
- List of Attachments: None.

Suggested Committee Discussion Questions: None.



EL CAMINO HOSPITAL BOARD OF DIRECTORS COMMITTEE MEETING COVER MEMO

To:Compliance and Audit CommitteeFrom:Diane Wigglesworth, Sr. Director Corporate ComplianceDate:1/23/20Subject:Key Performance Indicators (KPI)

Purpose:

To review the trends of the Compliance KPI's and discuss any trends of concern.

Summary:

- 1. <u>Situation</u>: The performance indicators should assist the Committee to monitor activity and identify organizational deficiencies or emerging risks.
- 2. <u>Authority</u>: The committee is responsible for oversight of the Compliance program and monthly review of metrics.
- **3.** <u>Background</u>: Key performance indicators were developed to track the required elements from the Federal Sentencing Guidelines and help the committee assess effectiveness of the program.
- 4. <u>Assessment</u>: No significant changes. The total number of investigations, concerns, or inquires brought forth to the Compliance department continues to trend up. Hotline activity remains consistent with previous years. Reporting trends categorized under "general" represent various areas and will be evaluated to categorize them in more specific categories.
- 5. <u>Other Reviews</u>: N/A
- 6. <u>Outcomes</u>: Refer to Key Performance Indicator Compliance Scorecard

List of Attachments:

- 1. Corporate Compliance Scorecard FY 2020
- 2. KPI two-year trend Graph by Quarters
- **3.** YTD Bar Graph and Definitions

Suggested Committee Discussion Questions:

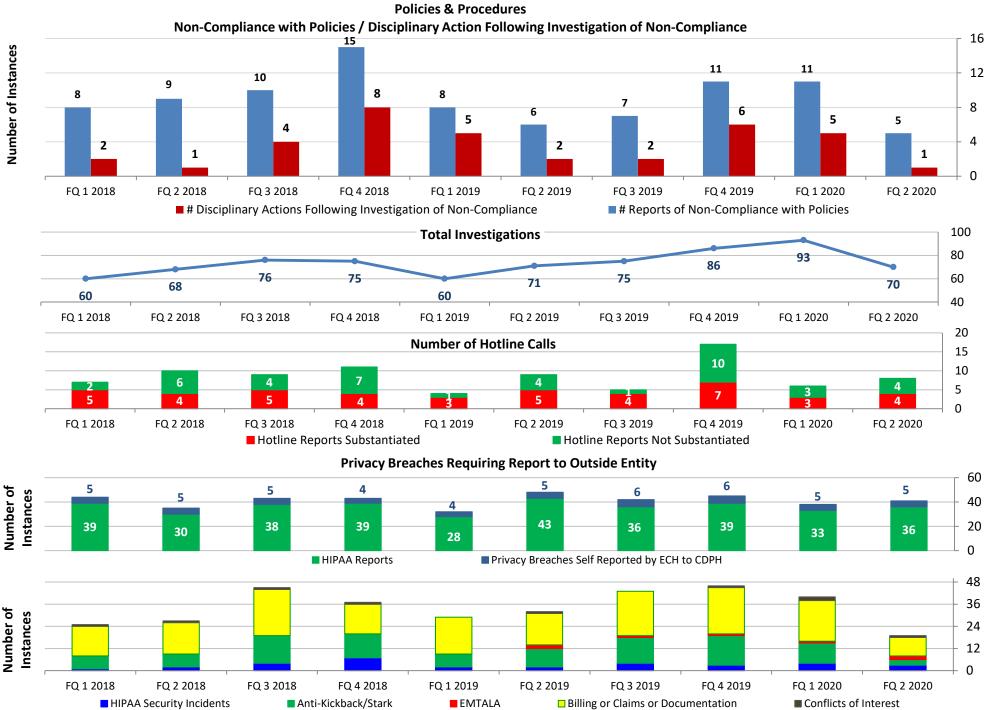
1. Are there any trends of concern?

Corporate Compliance Scorecard FY 20

El Camino Hospital			
Key Performance Indicator	FY:20 Current Month	Current YTD Actual	Prior YTD Actual
Total Number of Hospital Discharges (excluding normal newborn)	1,792	10,181	9,388
Core Elements			
Policies and Procedures	Dec. 2019	Jul - Dec. FY 2020	Jul -Dec. FY 2019
Number of reported instance when policies not followed	2	16	14
Number of disciplinary actions due to Investigations	0	6	7
Education and Training	Dec. 2019	Jul - Dec. FY 2020	Jul -Dec. FY 2019
Percentage of new employees trained within 30 days of start date	100%	100%	100%
Investigations	Dec. 2019	Jul - Dec. FY 2020	Jul -Dec. FY 2019
Total number of investigations	27	163	131
Investigations open	2	2	0
Investigations closed	25	161	131
Hotline concerns substantiated	0	7	8
Hotline concerns not substantiated	1	7	5
Average number of days to investigate concerns	3.6	5.8	7
Reporting Trends	Dec. 2019	Jul - Dec. FY 2020	Jul -Dec. FY 2019
Anti-Kickback/Stark/Beneficiary Inducement	2	14	17
EMTALA	2	3	2
HIPAA Reports	14	69	71
HIPAA Security Incidents	0	7	4
Billing or Claims or Documentation	2	32	37
Conflict of Interest	0	3	1
Business Relationship	0	9	0
General	3	26	10
Reported Events to CMS	Dec. 2019	Jul - Dec. FY 2020	FY 2019 Total
Number of total events self reported by ECH	0	0	0
Number of self reported events followed up by CMS	0	0	0
CMS initiated visits (separate from ECH self reported events)	0	2	0
Number of statement of deficiencies issued to ECH	0	22	0
Number of Actual Sanctions, fines or penalties	0	0	0
Reported Events to CDPH	Dec. 2019	Jul - Dec. FY 2020	FY 2019 Total
Number of total regulator events self reported by ECH	2	21	39
Number of self reported events followed up by CDPH	2	15	30
Number of total privacy breaches self reported by ECH	3	10	21
CDPH initiated visits (separate from ECH self reported events)	0	14	17
Number of statement of deficiencies issued to ECH	0	2	7
Number of Actual/Realized Sanctions, fines or penalties	\$-	\$-	\$ 4,500
Monitoring and Audit Findings	Dec. 2019	Jul - Dec. FY 2020	FY 2019 Total
Total number of Audit Findings	6	20	28
Number of findings identified has high severity	0	4 Jul Dec	5 EX 2010
Monitoring and Audit Findings	Dec. 2019	Jul - Dec. FY 2020	FY 2019 Total
Number of Open Liability Claims	7	7	8

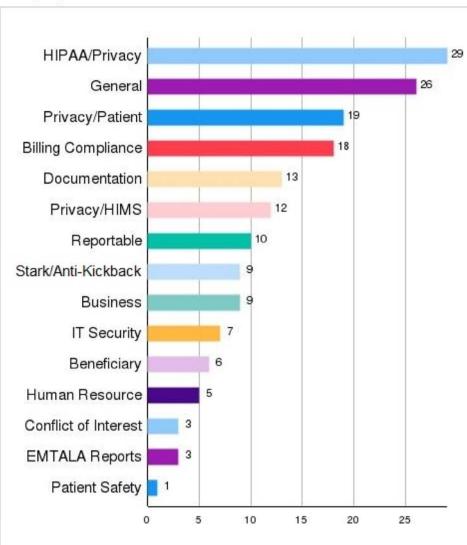


Corporate Compliance



1/14/2020

Incidents



Category

Total Incidents 170

Category Name	Percentage	Completed	Open
Patient Safety	0.59%	1	0
EMTALA Reports	1.76%	3	0
Conflict of Interest	1.76%	3	0
Human Resource	2.94%	4	1
Beneficiary Inducement	3.53%	6	0
IT Security	4.12%	7	0
Business Relationships	5.29%	9	0
Stark/Anti- Kickback	5.29%	9	0
Reportable Privacy Violation	5.88%	10	0
Privacy/HIMS	7.06%	12	0
Documentation	7.65%	13	0
Billing Complianc e	10.59%	17	1
Privacy/Patient Request	11.18%	19	0
General	15.29%	26	0
HIPAA/Privacy Incidents	17.06%	29	0