



**Minutes of the Open Session of the
El Camino Hospital Board of Directors
Wednesday, March 9, 2022**

Pursuant to Government code section 54953(e)(1), El Camino Health will not be providing a physical location to the public for this meeting. Instead, the public is invited to join the open session meeting via teleconference at:

Board Members Present

Lanhee Chen, Chair
Peter C. Fung, MD
Julie Kliger, MPA, BS
Julia E. Miller, Secretary/Treasurer
Jack Po, MD, Ph.D
Carol A. Somersille, MD
George O. Ting, MD
Don Watters
John Zoglin

Board Members Absent

Bob Rebitzer, Vice-Chair

Members Excused

None

Agenda Item	Comments/Discussion	Approvals/ Action
<p>1. CALL TO ORDER/ ROLL CALL</p>	<p>The open session meeting of the Board of Directors of El Camino Hospital (the "Board") was called to order at 5:31 pm by Chair Chen. A verbal roll call was taken. All Board members were present at roll call, excluding Directors Rebitzer and Po. Chair Chen reviewed the logistics for the meeting. A quorum was present pursuant to State of California Executive Orders N-25-20 dated March 12, 2020, and N-29-20 dated March 18, 2020.</p> <p><i>*Director Po joined at 5:34 pm.</i></p>	
<p>2. POTENTIAL CONFLICT OF INTEREST DISCLOSURES</p>	<p>Chair Chen asked the Board of Directors for declarations of conflict of interest with any items on the agenda, and none were reported.</p>	
<p>3. PUBLIC COMMUNICATION</p>	<p>Chair Chen invited the members of the public to address the Board of Directors, and none were reported.</p>	
<p>4. ENTERPRISE STRATEGY</p>	<p>Dan Woods, CEO, addressed key priorities of the enterprise strategy, including the Alignment of Physicians, Leadership in Clinical Programs, and Expanding Our Reach. Mr. Woods further highlighted the following:</p> <ul style="list-style-type: none"> • El Camino Health will align with existing and new physicians by providing additional vehicles for alignment, tailored to meet the needs of our community physicians. We want to continue investing in needed areas such as mental health and addiction services. These services are focused on the entire community and not just the acute side of care. Therefore, these critical programs will help fund our future and ensure El Camino Health is around for the next twenty years. • El Camino's reputation is solid in providing excellent healthcare within our community. We are looking to expand our reach to patients, conveniently give access to our services, and bring care closer to where our patients live. El Camino Health will work to identify ways to leverage technology, contracting, or other resources to make the programs more sustainable. • We will continue to discuss the strategic framework and deliver a patient-focused service in all settings where the El Camino Health brand is located. <p>Motion: To approve the Enterprise Strategy.</p> <p>Movant: Watters</p>	<p><i>Enterprise Strategy approved</i></p>

	<p>Second: Miller Ayes: Chen, Fung, Kliger, Miller, Po, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Rebitzer</p>	
<p>5. QUALITY COMMITTEE REPORT</p>	<p>Director Kliger referred the Board of Directors to the Quality Committee Report as submitted in the packet materials and specifically noted the following:</p> <ul style="list-style-type: none"> • Readmission Index has increased readmissions for alcohol withdrawal and post-partum hypertension compared to pre-pandemic. Dr. Beeman shared data from the medical literature looking at the conditions. The medical literature affirms that ECH trends are being experienced nationally and globally related to the pandemic and COVID-19. Dr. Beeman addressed care coordination to decrease readmissions through strategic and tactic discussions. El Camino Hospital is working with a program called Meds to Beds and has seen a 17% reduction in readmissions. • Mortality Index – The Committee members sought to understand why mortality is measured as an ‘index’ instead of a rate or percent of admissions. Dr. Adams provided context for the joint commission’s revision of the measure in 2019 to exclude certain patient types. • Surgical site infections have decreased over the past year. This improvement is attributed to the successful implementation of the Enhanced Recovery After Surgery (ERAS) program. In addition, El Camino has a team in the emergency department that uses what is called a ‘bundle.’ This consists of giving IV fluids and multiple other steps to improve mortality, and we are pleased with the performance. <p><i>*Director Miller asked whether hyperbaric therapy should be considered at ECH. Dr. Adams responded that this could be considered for discussion in future strategic planning.</i></p>	
<p>6. ADJOURN TO CLOSED SESSION</p>	<p>To adjourn to closed session at 5:54 pm pursuant to Gov’t Code Section 54957.2 for approval of the Minutes of the Closed Session of the Hospital Board Meeting (02/09/2022 & 02/23/2022); pursuant to Health and Safety Code Section 32155 for a report of the Medical Staff; deliberations concerning reports on Medical Staff quality assurance matters: (Medical Staff Credentialing & Privileges Report); pursuant to Gov’t Code Section 54957 for discussion on personnel performance matters, an Executive Session with the CEO, and a CEO Report.</p> <p>Motion: to adjourn to closed session at 5:54 pm</p> <p>Movant: Kliger Second: Miller Ayes: Chen, Fung, Kliger, Miller, Po, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Rebitzer Recused: None</p>	<p>Adjourned to closed session at 5:54 pm</p>
<p>7. AGENDA ITEM 13: RECONVENE OPEN SESSION/ REPORT OUT</p>	<p>Open Session reconvened at 7:18 pm by Chair Chen. Agenda Items 7-12 were addressed in closed session.</p> <p>During the closed session, the El Camino Hospital Board of Directors approved the Closed Session Minutes of the Hospital Board (2/09/22 &</p>	

	02/23/22) and the Credentials and Privileges Report; by a unanimous vote of all Directors present (Directors Chen, Fung, Kliger, Miller, Po, Somersille, Ting, Watters, and Zoglin). <i>*Director Rebitzer was absent.</i>	
8. AGENDA ITEM 14: CONSENT CALENDAR ITEMS	Chair Chen asked if any member of the Board or the public wished to remove an item from the consent calendar for discussion. Director Miller requested to pull item 14b – Plans, Policies, and Scope of Services and noted that policies 3 and 4 are not redlined. She further noted that the Board had explicitly asked that changes be redlined when submitted for approval and asked that the administration review and address them accordingly. Movant: Miller Second: Watters Ayes: Chen, Fung, Kliger, Miller, Po, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Rebitzer Recused: None	Consent calendar approved
9. AGENDA ITEM 15: CEO REPORT	Dan Woods, CEO, reported an award from (Global Healthcare Exchange) GHX for El Camino Hospital as one of the top 50 hospitals for managing the supply chain. There is a wide shortage of physicians and working on staff to keep morale high. El Camino Health is working on rebuilding its workforce after the pandemic by creating programs to transition nurses into hospitals. This also includes the pharmacy residency program as well. Cybersecurity is under review due to the Ukraine invasion. There is a heighten security in all healthcare industries. Monitoring is continued to be abroad for security issues. This January was the most month hit with Covid. There was a high volume of physicians working together to care for the high volume of patients—the Foundation funded accommodations for physicians working long hours. The auxiliary donated over two thousand volunteered hours in the month of January.	
10. AGENDA ITEM 16: BOARD COMMENTS	<i>No comments were made.</i>	
11. AGENDA ITEM 17: ADJOURNMENT	Motion: to adjourn at 7:22 pm Movant: Fung Second: Po Ayes: Chen, Fung, Kliger, Miller, Po, Somersille, Ting, Watters, Zoglin Noes: None Abstentions: None Absent: Rebitzer Recused: None	Meeting adjourned at 7:22 pm

Attest as to the approval of the foregoing minutes by the Board of Directors of El Camino Hospital:



 Lanhee Chen
 Chair, ECH Board of Directors



 Julia E. Miller
 Secretary, ECH Board of Directors